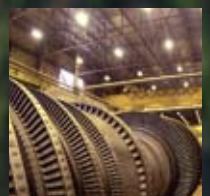


# Cultivating local resources in rural America



An aerial photograph of a rural landscape. The foreground is dominated by large, curved fields of vibrant green crops, likely corn. A dirt road winds through the fields, leading to a small, dark building. In the background, there are more fields, some yellow, and a few scattered houses and barns under a clear blue sky.

## Cultivating local resources in rural America

Tri-State Generation and Transmission Association generates and delivers the electricity for our 44 member distribution cooperatives. Together we continue to build on a heritage of successfully cultivating our local resources to energize the lives of the member-consumers at the end of the line across our vibrant, growing system.

From farmers and ranchers working in the agriculture sector, to small businesses in thriving communities, to the resurgence in the region's energy industry—our workforce and economy depend on a reliable, affordable, *domestic* supply of electricity to keep our lives humming.

Like the vast majority of the electric cooperatives across the country, Tri-State's roots run deep in rural America and it's been our ability to nurture and develop local resources that has been at the core of our success.



## 2008 at a Glance

Energy sales	<b>19.0 million megawatt-hours</b>
To members	<b>14.0 million megawatt-hours</b>
To non-members	<b>5.0 million megawatt-hours</b>
Total operating revenue	<b>\$1.16 billion</b>
Net margins	<b>\$106.5 million</b>
Assets	<b>\$2.5 billion</b>
Average wholesale rate to members	<b>6.2 cents/kilowatt-hour</b>
Member systems	<b>44</b>
Member consumer-meters	<b>592,925</b>
Member population served	<b>1.4 million</b>
Peak demand	<b>2,498 megawatts</b>
Owned generating capacity, coal	<b>1,833 megawatts</b>
Owned generating capacity, natural gas	<b>525 megawatts</b>
Owned generating capacity, oil	<b>100 megawatts</b>
Contracted generating capacity	<b>1,078 megawatts</b>
Miles of transmission line	<b>5,206</b>
Employees	<b>1,137</b>